

**CONFIDENTIAL**

3 OCT 1977

MEMORANDUM FOR THE RECORD

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SUBJECT: Meeting with Chief, Communications Engineering (OC-E)  
Regarding [REDACTED] Air-Conditioning (C)

(C) 1. On 27 September, at the request of [REDACTED] I met with him to discuss the Feasibility Study currently contracted for in the amount of \$10,320 to examine air-conditioning problems

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[REDACTED] The Contracting Officer (CO) is Chief, [REDACTED] and the COTR is the [REDACTED]

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(C) 2. [REDACTED] vehemently expressed his concerns that OC-E would not be in a position to exercise the degree of control he thought necessary over the subject project to ensure that a technically appropriate product was received from the A-E. He cited HVAC work previously done [REDACTED] as an example of the inappropriate results which are obtained through what he believes will be inadequate Headquarters control of the project. To ensure that an adequate product is ultimately received, he suggested that the CO and COTR for the project should be at Headquarters rather than [REDACTED]. I explained to [REDACTED] that all projects of this magnitude must be reviewed by engineers within the Division and that we in turn would ensure that OC-E had an opportunity to review the project in detail. [REDACTED] did not feel that review authority was sufficient and that the degree of Headquarters control necessary could only be obtained if the CO and the COTR were located at Headquarters.

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(C) 3. After considerable discussion, my final position with [REDACTED] was that:

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a. I was not prepared to withdraw CO or COTR authority from [REDACTED] personnel, but would ensure complete review of the work by our own and OC-E personnel.

b. If he was dissatisfied with this degree of control, I suggested that the Director of Communications write the Director of Logistics requesting that COTR authority be held at Headquarters and not [REDACTED]. I told him that if such a letter was written by the Director of Communications that on an exceptions

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basis, we would be willing to have a Headquarters  
mechanical engineer designated as COTR rather than  
the [REDACTED] whose expertise is in the  
electrical area.

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(C) 4. [REDACTED] indicated that he would advise as to whether  
or not the Director of Communications intended to write such a  
letter and, that in any event, he viewed total responsibility  
for a successful project as being RECD's which, of course, it  
is.



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cc: D/L  
C/OC-E

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OL/RECD/[REDACTED] (30 Sept 77)

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